Budget Scrutiny Recommendations 2023/24 to Cabinet arising from 18th January OSC

Ref	MTFS Proposal	Further info requested by the Panel (if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Cabinet to agree not agree/partially agree recommendation
General Issues					
Recommendation 1 Culture, Strategy & Engagement	2023/24 Outturn Position & 2024/25 Budget Position	None	Noting the particular budget pressures relating to Digital and IT services and that this was exacerbated by the higher levels of insourced services in recent years, the Panel recommended that all knock-on costs associated with insourcing should be budgeted for over the longer-term at the time when that decision is made.	Yes response to be added below	To be added
Recommendation 2 Culture, Strategy & Engagement	2023/24 Outturn Position & 2024/25 Budget Position	Noting that the budget pressures relating to Digital and IT services also included factors such as the exchange rate, general inflation, licences/contracts and hardware (in addition to insourcing costs as above), the Panel requested a breakdown of these costs. Response: The £0.23m projected budget pressure in	The Committee noted the response to this but considered that this was a high spend area of the council and continued to request that the Overview and Scrutiny Committee receive a report on the causes of increasing contract costs in a consolidated report.	Yes response to be added below	To be added

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	Digital Services reported at	
	Q2 comprised contract	
	pressures of £0.33m offset by	
	an underspend on staffing of	
	£0.10m. The projected	
	contract pressure is based	
	primarily on additional costs	
	being incurred on in-year	
	contract renewals with	
	suppliers raising prices to	
	account for inflation and	
	exchange rate movements.	
	Movement of Digital contract	
	inflation is tracked within the	
	Service with pressures	
	reported as part of the budget	
	monitoring process and	
	forecasted into future	
	financial years to aid budget	
	monitoring and financial	
	planning. The process used	
	to track and report inflation	
	involves complex formulas	
	and calculations which track	
	contracts over multiple years	
	of indexation linked to	
	contract regulations and	
	fiscal movement. This makes	
	it difficult to break the causes	
	of increasing contract costs	

		down into a consolidated report in the way requested by the Committee.			
MTFS Savings Tra	<u>cker</u>				
Recommendation 3 PL20/9	Full cost recovery of matchday cleansing service	None	The Committee considered the use of Council taxpayers funds to meet the costs of matchday cleansing services to be unacceptable and recommended that the Council continues to urgent pursue negotiations with Tottenham Hotspur Football Club to secure full cost recovery of all matchday cleansing service, including recovery of funds retrospectively for costs incurred in previous years since the opening of the new stadium.	Yes – response to be added below	
Recommendation 4 N/A	Digital Together	None.	The Committee noted that this proposal involved a substantive sum of money but that over 90% of the savings in 2023/24 had not yet been achieved. The Committee further noted that the savings needed to be achieved on a cross-cutting basis with all service departments adopting more efficient systems and processes. The Committee recommended that the Cabinet explain how each service department will be engaging with this proposal in order to achieve the savings over the MTFS period.	Yes Response to be added below	

Children and Young People's Panel – Children's Services					
Ref	MTFS Proposal	Further info requested by the Panel (if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed/ Not Agreed/ Partially agreed
Recommendation 5		None	The Panel was concerned about the budget gap of £16.4M reported in the draft MTFS and the fact that no further information is available at this stage on where further savings will be coming from. The Panel seeks assurances from Cabinet that it will seek to protect key non statutory services within Children's Services from any further cuts.	Yes – response to be added below	

Adults & Health Scrutiny Pa	MTFS Proposal	Further info requested by the Panel (if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed/ Not Agreed/Partially agreed
General Issues					
Recommendation 6		None	The Panel seeks assurances from Cabinet that the pressures on the Adult Social Care budget would not impact negatively on the quality of care as new contracts were	Yes response to be added below	
N/A			negotiated.	below	

Housing, Planning and Development Scrutiny Panel						
Ref	MTFS Proposal	Further info requested if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed / Not Agreed/ Partially Agreed	
Request for Additional Inves	<u>stment</u>					
Recommendation 7	Additional investment in landscaping and green space maintenance on new build developments	The Panel request clarification about whether additional funding for maintaining communal green spaces in our new housing developments could come out of the HRA, rather than the revenue budget, which is facing significant pressures. Response: The HRA is the revenue budget for Housing. Additional landscaping works would come out of the HRA budget, rather than the GF revenue budget.	The Panel welcomes the standard of landscaping and green space provision that has been put in place for our new build housing developments. The Panel would like to see additional investment put into maintaining the high standard of landscaping, so that it does not fall into disrepair or become overgrown. Given the amount of investment the Council has put into its housebuilding programme, maintaining the surrounding green spaces is an important part of their upkeep and ensuring those sites are attractive. Consideration should be given to securing additional resources to undertake additional maintenance of communal green spaces on new developments, including cutting back overgrown foliage, weeding and maintaining flower beds.	Yes – cabinet Response to be added below		

Climate, Community Safety					
Ref	MTFS Proposal	Further info requested if appropriate	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed Not Agreed Partially Agreed
New Savings Proposals					
Recommendation 8 CSE24_SAV_003	The proposal is to stop providing hard copy newspapers and magazines in libraries. Newspapers and magazines are now available on Pressreader which provides thousands of newspapers and magazines from around the globe. Many library services that stopped newspapers and magazines during COVID lockdown have not reintroduced them.	None	Given the impact the proposed savings would have on elderly citizens and citizens accessing papers in community languages together with the social benefits that this provision of hard copy newspapers provided, the Panel recommended that this saving not be taken forward.	Yes – Cabinet Response to be added below	

Recommendation 9	The use of our libraries	None.	The Panel would like Cabinet to	Yes	
	varies from one branch		reconsider this saving. The Panel would		
CSE24_SAV_001	to another at different		not like to see any reduction in Library		
	time of the day. Based		opening hours and the net saving found		
	on footfall analysis we		from elsewhere.		
	know that library use is				
	typically lowest in				
	mornings. Young people				
	in particular have a need				
	for study space in the				
	evenings and libraries				
	are ideal as a free and				
	safe community space.				
	We want to look at				
	varying the opening				
	hours of our libraries to				
	times when they are				
	most heavily used, which				
	could include later in the				
	evenings, allowing us to				
	allocate resources in a				
	more targeted way.				
	Library buildings and				
	facilities could be made				
	available to other				
	services even when the				
	library service itself is not				
	operating e.g.,				
	Community Hub teams				
	and VCS organisations.				

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	e proposed saving is			
	sed on reviewing			
	urs at the six branch			
libra	raries with a mixture of			
mor	ornings and afternoons			
ope	ening times based on			
den	mand and			
den	mographics, to ensure			
	raries remain			
acc	cessible to all. The			
	rvice is currently			
	rrying some vacancies			
	d agency cover which			
	I reduce the need for			
	y proposed			
	dundancies. No library			
	ilding would be closed.			
	g			

Recommendation 10	As above	If library opening hours were reduced,	Yes, to be
CSE24_SAV_001		the Cabinet should give assurance that	set out
C3L24_SAV_001		it intended to engage robustly with	below
		schools, early years users, and local	
		groups to explore options on how to	
		keep Library buildings open at the	
		appropriate times for these users. Also,	
		to provide more information on 'wrap	
		around' services that could be provided	
		in Library buildings from other council	
		services outside of the Library opening	
		times.	
		The Cabinet response should also	
		indicate if the service had considered	
		other ways to generate income into	
		libraries by potentially looking at hiring	
		out spaces before putting this saving	
		forward.	
Recommendation 11		The Overview and Scrutiny Committee	Yes to be
CSE24 SAV 004		recognise the need to make savings to	set out
CSE24_SAV_001		balance the budget and that there are	below
		not easy savings to make and not	
		making this associated saving will have	
		an impact on other areas of the budget.	
		Assurance is sought from Cabinet on	

			measures to mitigate impact of reduced library hours on service users including that, individually, the libraries remain open at times of the highest usage and each library is assessed, on a case by case basis, to understand what this peak user time is. Also ensuring that the library opening times are compiled in a way that allows a user to use a library that is in reasonable close reach, if one local library is not open when they need to use it.		
Ref	MTFS Proposal	Further info requested if appropriate	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed/ Not Agreed Partially Agreed
Format of budget scrutiny	papers				
Recommendation 12	N/A	None	The Committee welcomed the updated format of the budget scrutiny papers and requested the following updates for future years: a) A short piece of introductory text for each table (in the main report) to explain how they related to one another.	Yes to be set out below	

	b) Additional explanatory text on the capital budget appendix, including the impact on the revenue budget in terms of interest incurred.	
	c) Additional discussions between the Assistant Director for Finance and the Chair of the Housing, Planning & Development Scrutiny Panel on the format of appendices and reports for this Panel.	
	d) Concerning the agreed capital expenditure programme, where there are mixed sources of funding supporting a scheme, this should be set out more fully and in more detail.	
In the budget compilation exercise, there had been an assessment of capital schemes that: had a risk of	e) Reductions in the Capital Programme should be set out separately in a tabular format, rather than being embedded in the MTFS report. The table should include brief information on the individual scheme and the impact it has on the	

not being self- financing and those which were not deemed essential, and projects that could be re- profiled, resulting in £400m reduction in borrowing for capital that could in future years impact on the General Fund and have revenue implications. Information on this was embedded in the MTFS report Council's aims and ambitions. The table should further indicate whether the decision involves a reduction in the scope of a particular program with figures included or whether this is a capital scheme that has been discontinued; making clear whether it was a particular line that was in the capital budget in the previous year and has now been deleted.			
	financing and those which were not deemed essential, and projects that could be reprofiled, resulting in £400m reduction in borrowing for capital that could in future years impact on the General Fund and have revenue implications. Information on this was embedded in the	ambitions. The table should further indicate whether the decision involves a reduction in the scope of a particular program with figures included or whether this is a capital scheme that has been discontinued; making clear whether it was a particular line that was in the capital budget in the previous year and	